## **Balance Sheet**

	/
Fiscal2024	(Unit:Yen) Fiscal2023
228,957,174	223,563,444
10.384.923	10,384,923
	113,248,141
17,959,617	18,198,922
172,057,493	141,831,986
401,014,667	365,395,430
295,923,552	212,082,826
0	0
295,923,552	212,082,826
0	0
	(0)
` '	(0)
` '	153,312,604
, ,	(10,384,923)
(94,706,192)	(113,248,141)
105,091,115	153,312,604
401,014,667	365,395,430
	172,057,493 401,014,667 295,923,552 0 295,923,552 0 (0) (0) (0) (0) 105,091,115 (10,384,923) (94,706,192) 105,091,115

## **Balance Sheet**

				(Unit:Yen)
Fiscal2022	Fiscal2021	Fiscal2020	Fiscal2019	Fiscal2018
199,226,388	254,130,362	222,468,974	258,839,185	190,765,896
10,384,923	10,384,923	10,384,923	10,384,923	10,384,923
, ,	, ,	, ,	, ,	90,300,000
17,834,811	, ,	18,755,152		18,915,926
129,053,762	118,812,176	119,440,075	119,943,503	119,600,849
328,280,150	372,942,538	341,909,049	378,782,688	310,366,745
187,579,070	197,455,946	166,124,129	195,383,442	146,706,186
0	0	0	0	0
187,579,070	197,455,946	166,124,129	195,383,442	146,706,186
0	0	0	0	0
			(0)	(0)
				(0)
140,701,080	175,486,592	175,784,920	183,399,246	163,660,5 <del>5</del> 9
(10,384,923)	(10,384,923)	(10,384,923)	(10,384,923)	(10,384,923)
(100,834,028)	(90,300,000)	(90,300,000)	(90,300,000)	(90,300,000)
140,701,080	175,486,592	175,784,920	183,399,246	163,660,559
328,280,150	372,942,538	341,909,049	378,782,688	310,366,745
	199,226,388  10,384,923 100,834,028 17,834,811 129,053,762 328,280,150  187,579,070  0 (0) (0) (140,701,080 (10,384,923) (100,834,028) 140,701,080	199,226,388 254,130,362  10,384,923 10,384,923 100,834,028 90,300,000 17,834,811 18,127,253 129,053,762 118,812,176  328,280,150 372,942,538  187,579,070 197,455,946  0 0 187,579,070 197,455,946  0 0 (0) (0) (0) (10) (0) 140,701,080 175,486,592 (10,384,923) (100,834,028) (90,300,000) 140,701,080 175,486,592	199,226,388 254,130,362 222,468,974  10,384,923 10,384,923 10,384,923 100,834,028 90,300,000 90,300,000 17,834,811 18,127,253 18,755,152 129,053,762 118,812,176 119,440,075  328,280,150 372,942,538 341,909,049  187,579,070 197,455,946 166,124,129  0 0 0 187,579,070 197,455,946 166,124,129  0 0 0 (0) (0) (0) (0) (10) (0) (0) (10) (0) (0) (10,384,923) (10,384,923) (10,384,923) (10,384,923) (100,834,028) (90,300,000) (90,300,000)  140,701,080 175,486,592 175,784,920 (10,384,923) (100,834,028) (90,300,000) (90,300,000)	199,226,388         254,130,362         222,468,974         258,839,185           10,384,923         10,384,923         10,384,923         10,384,923           100,834,028         90,300,000         90,300,000         90,300,000           17,834,811         18,127,253         18,755,152         19,258,580           129,053,762         118,812,176         119,440,075         119,943,503           328,280,150         372,942,538         341,909,049         378,782,688           187,579,070         197,455,946         166,124,129         195,383,442           0         0         0         0           (0)         (0)         (0)         (0)           (0)         (0)         (0)         (0)           (10,384,923)         (10,384,923)         (10,384,923)         (10,384,923)           (100,834,028)         (90,300,000)         (90,300,000)         (90,300,000)           140,701,080         175,486,592         175,784,920         183,399,246

## **Balance Sheet**

Balarios Griece					(Unit:Yen)
Account Assets	Fiscal2017	Fiscal2016	Fiscal2015	Fiscal2014	Fiscal2013
Assets					
1.Current assets	203,278,784	204,799,125	149,012,450	149,486,097	194,053,766
2.Fixed assets					
Basic funds	10,384,923	10,384,923	10,384,923	10,384,923	10,384,923
Specified assets	90,300,000	90,300,000	90,300,000	90,300,000	90,000,000
Other fixed assets	18,403,222	18,691,895	19,189,583	19,194,724	19,327,476
Total fixed assets	119,088,145	119,376,818	119,874,506	119,879,647	119,712,399
Total assets	322,366,929	324,175,943	268,886,956	269,365,744	313,766,165
Liabilities					
1.Current liabilities	152,607,906	133,287,676	87,154,127	77,339,049	112,166,363
2.Fixed liabilities	0	0	0	0	0
Total liabilities	152,607,906	133,287,676	87,154,127	77,339,049	112,166,363
Net assets					
1. Designated net assets	0	0	0	0	0
(Amount from above allocated to basic funds)	(0)	(0)	(0)	(0)	(0)
(Amount from above allocated to specified assets)	(0)	(0)	(0)	(0)	(0)
2.General net assets	169,759,023	190,888,267	181,732,829	192,026,695	201,599,802
(Amount from above allocated to basic funds)	(10,384,923)	(10,384,923)	(10,384,923)	(10,384,923)	(10,384,923)
(Amount from above allocated to specified assets)	(90,300,000)	(90,300,000)	(90,300,000)	(90,300,000)	(90,000,000)
Total net assets	169,759,023	190,888,267	181,732,829	192,026,695	201,599,802
Total liabilities and net assets	322,366,929	324,175,943	268,886,956	269,365,744	313,766,165

## Statement of Changes in Net Assets

(Unit:Yen)

Account	Fiscal2024	Fiscal2023
I Changes in general net assets		
1.Changes in ordinary profits		
(1) Ordinary profits		
Gains on investments of specified assets	0	1,284,210
Supporting membership fees	2,400,000	2,400,000
Operating revenue	316,340,738	274,558,954
Contracts Grants	312,950,738 3,390,000	268,018,954 6,540,000
Others	0	0,010,000
Contributions	0	2,000,000
Others	600,076	603,267
Total ordinary profits	319,340,814	280,846,431
(2) Ordinary expenses		
Research	349,388,248	256,132,739
Directors' remuneration Salaries	0 244,568,767	166 443 630
Statutory welfare expenses	13,500,000	166,443,629 13,728,846
Travel expenses	12,331,585	6,248,537
Office rent	9,120,000	9,120,000
Conference expenses and interview honorarium Research fees	2,098,820 3,963,724	5,809,620 2,746,910
Others	63,805,352	52,035,197
Management and general	39,026,061	28,548,652
Directors' remuneration	6,000,000	5,040,000
Salaries Statutory welfare expenses	14,966,323 4,236,254	4,557,960 4,576,282
Office rent	2,880,000	2,880,000
Tax due	26,350	3,050
Interest costs	2,460,844	1,980,030
Advisory and bank fees	2,525,618	2,800,239
Membership expenses Outsourcing fees	1,530,000 600,000	1,500,000 600,000
Others	3,800,672	4,611,091
Total ordinary expenses	388,414,309	284,681,391
Current changes in ordinary profits prior to appraisal profit or loss	-69,073,495	-3,834,960
Total appraisal profit or loss	21,836,021	12,414,113
Current changes in ordinary profits	-47,237,474	8,579,153
2.Changes in extraordinary profits		
(1) Extraordinary profits	1,285,500	7,085,171
(2) Extraordinary expenses	1,360,415	0
Current changes in extraordinary profit	-74,915	7,085,171
Current changes in general net assets before income taxes	-47,312,389	15,664,324
Income taxes	909,100	3,052,800
Current changes in general net assets	-48,221,489	12,611,524
Balance at beginning of the fiscal year in general net assets Balance at end of the fiscal year in general net assets	153,312,604 105,091,115	140,701,080 153,312,604
I Changes in designated net assets		
Current changes in designated net assets	0	0
Balance at beginning of the fiscal year in designated net assets	0	0
Balance at end of the fiscal year in designated net assets	0	0
■ Balance at end of the fiscal year in net assets	105,091,115	153,312,604

Account	Fiscal2022	Fiscal2021	Fiscal2020	Fiscal2019	(Unit:Yen) Fiscal2018
I Changes in general net assets	1 130412022	TISCAIZOZI	1 190412020	1130012013	1 190012010
1.Changes in ordinary profits					
(1) Ordinary profits					
Gains on investments of specified assets	1,182,678	2,257,939	2,082,204	3,285,498	3,280,867
Supporting membership fees	2,700,000	2,700,000	2,800,000	3,000,000	3,100,000
Operating revenue Contracts Grants	232,076,406 206,135,588 25,940,818	271,703,878 248,386,878 23,317,000	236,406,522 218,221,773 18,184,749	287,482,912 270,647,802 16,834,200	198,431,262 180,040,738 18,389,598
Others	0	0	0	910	926
Contributions	0	10,000	0	0	0
Others	573,356	573,453	574,731	579,923	590,988
Total ordinary profits	236,532,440	277,245,270	241,863,457	294,348,333	205,403,117
(2) Ordinary expenses	040 041 555	050 744 74	004 005 55	040.075.115	400 405 555
Research Directors' remuneration	242,314,837 0	252,741,546 0	224,822,394 0	246,676,140 0	190,100,386 0
Salaries	174,875,765	180,834,407	161,527,902	175,466,566	118,774,397
Statutory welfare expenses	17,030,437	13,076,124	14,531,735	12,596,877	12,133,675
Travel expenses	4,828,827	1,240,949	757,457	10,750,253	10,080,157
Office rent	11,352,001	11,192,533	11,160,000	11,160,000	11,160,000
Conference expenses and interview honorarium	2,028,500	2,869,900	3,931,000	2,692,617	3,627,000
Research fees Others	844,250 31,355,057	5,456,800 38,070,833	5,331,500 27,582,800	4,435,000 29,574,827	2,908,100 31,417,057
Management and general	28,156,502	28,275,173	25,178,513	27,871,712	21,645,901
Directors' remuneration	6,000,000	6,000,000	6,000,000	6,000,000	0
Salaries	9,840,694	8,535,471	4,671,030	8,862,335	8,483,914
Statutory welfare expenses	945,966	3,905,855	3,054,164	2,859,413	2,846,171
Office rent	1,200,000	1,200,000	840,000	840,000	840,000
Tax due	1,035,385	74,000	75,150	72,600	1,132,919
Interest costs Advisory and bank fees	1,155,545 2,381,252	1,230,359 2,389,836	954,499 2,425,145	1,149,682 3,105,200	812,957 2,395,449
Membership expenses	1,430,000	1,430,000	1,280,000	1,446,667	1,580,000
Outsourcing fees	600,000	600,000	600,000	600,000	600,000
Others	3,567,660	2,909,652	5,278,524	2,935,815	2,954,491
Total ordinary expenses	270,471,339	281,016,719	250,000,907	274,547,852	211,746,287
Current changes in ordinary profits prior to appraisal profit or loss	-33,938,899	-3,771,449	-8,137,450	19,800,481	-6,343,170
Total appraisal profit or loss	0	0	0	0	0
Current changes in ordinary profits	-33,938,899	-3,771,449	-8,137,450	19,800,481	-6,343,170
2.Changes in extraordinary profits					
(1) Extraordinary profits	77,087	3,873,121	523,124	0	244,706
(2) Extraordinary expenses	0	400,000	0	61,794	0
Current changes in extraordinary profit	77,087	3,473,121	523,124	-61,794	244,706
Current changes in general net assets before income taxes	-33,861,812	-298,328	-7,614,326	19,738,687	-6,098,464
Income taxes Current changes in general net assets	923,700 -34,785,512	0 -298,328	0 -7,614,326	0 19,738,687	-6,098,464
	175 100 500	175 701 000	100 000 010	100 000 550	400 750 000
Balance at beginning of the fiscal year in general net assets  Balance at end of the fiscal year in general net assets	175,486,592 140,701,080	175,784,920 175,486,592	183,399,246 175,784,920	163,660,559 183,399,246	169,759,023 163,660,559
Changes in designated net assets					
Current changes in designated net assets	0	0	0	0	0
Balance at beginning of the fiscal year in designated net assets	0	0	0	0	0
Balance at end of the fiscal year in designated net assets	0	0	0	0	0
Ⅲ Balance at end of the fiscal year in net assets	140,701,080	175,486,592	175,784,920	183,399,246	163,660,559

Account I Changes in general net assets	Fiscal2017	Fiscal2016	Fiscal2015	Fiscal2014	Fiscal2013
Changes in ordinary profits					
(1) Ordinary profits					
Gains on investments of specified assets	2,935,268	2,089,446	1,031,737	1,866,970	1,381,474
Supporting membership fees	3,100,000	3,300,000	3,800,000	4,100,000	4,100,000
Operating revenue Contracts Grants Others	181,431,661 163,879,240 17,432,925 119,496	236,361,799 231,682,303 4,610,000 69,496	167,345,886 161,628,885 5,546,702 170,299	170,394,154 165,639,380 4,583,000 171,774	197,055,115 192,569,256 4,355,000 130,859
Contributions	0	0	0	0	1,000,000
Others	590,292	558,947	593,105	562,796	822,342
Total ordinary profits	188,057,221	242,310,192	172,770,728	176,923,920	204,358,931
(2) Ordinary expenses					
Research Directors' remuneration	192,412,447 0	214,401,515 0	166,594,593 0	182,413,159 0	180,232,184 0
Salaries	126,357,857	142,170,153	106,566,607	113,504,613	103,765,983
Statutory welfare expenses	13,765,864	11,920,308	11,750,916	11,837,162	7,210,739
Travel expenses	17,473,846	12,306,656	5,607,337	8,110,645	8,223,010
Office rent	11,160,000	11,160,000	11,160,000	11,160,000	11,160,000
Conference expenses and interview honorarium	3,333,100	3,303,561	1,848,300	5,088,000	3,815,497
Research fees Others	3,235,112 17,086,668	8,314,915 25,225,922	5,615,500 24,045,933	4,136,300 28,576,439	6,252,543 39,804,412
Management and general	16,784,055	18,987,071	16,374,301	4,370,468	4,449,432
Directors' remuneration	0	0	0	0	0
Salaries	5,733,257	8,177,041	8,652,639	2,212,510	2,180,570
Statutory welfare expenses	878,673	1,390,585	1,469,889	217,937	10,469
Office rent	840,000	840,000	840,000	840,000	840,000
Tax due Interest costs	949,657 772,951	74,600 905,065	514,631 265,292	7,744 18,372	9,685 45,393
Advisory and bank fees	2,736,547	2,484,931	1,443,538	270,382	261,829
Membership expenses	1,580,000	1,550,000	697,500	155,000	155,000
Outsourcing fees	600,000	600,000	600,000	45,850	95,900
Others	2,692,970	2,964,849	1,890,812	602,673	850,586
Total ordinary expenses	209,196,502	233,388,586	182,968,894	186,783,627	184,681,616
Current changes in ordinary profits prior to appraisal profit or loss	-21,139,281	8,921,606	-10,198,166	-9,859,707	19,677,315
Total appraisal profit or loss	0	0	0	0	0
Current changes in ordinary profits	-21,139,281	8,921,606	-10,198,166	-9,859,707	19,677,315
2.Changes in extraordinary profits					
(1) Extraordinary profits	10,037	233,832	0	0	0
(2) Extraordinary expenses	0	0	95,700	0	0
Current changes in extraordinary profit	10,037	233,832	-95,700	0	0
Current changes in general net assets before income taxes	-21,129,244	9,155,438	-10,293,866	-9,859,707	19,677,315
Income taxes Current changes in general net assets	0 -21,129,244	0 9,155,438	0 -10,293,866	0 -9,859,707	0 19,677,315
Balance at beginning of the fiscal year in general net assets	190,888,267	181,732,829	192,026,695	201,599,802	181,922,487
Balance at end of the fiscal year in general net assets	169,759,023	190,888,267	181,732,829	191,740,095	201,599,802
I Changes in designated net assets					
Current changes in designated net assets	0	0	0	0	0
Balance at beginning of the fiscal year in designated net assets Balance at end of the fiscal year in designated net assets	0	0	0	0	0
■ Balance at end of the fiscal year in net assets	169,759,023	190,888,267	181,732,829	191,740,095	201,599,802
Data not at one of the notal year in het assets	100,100,020	190,000,207	101,732,029	101,140,000	201,000,002