Balance Sheet

	(Unit:Yen)
Account	Fiscal2023
Assets	
1.Current assets	223,563,444
2.Fixed assets Basic funds Specified assets Other fixed assets Total fixed assets	10,384,923 113,248,141 18,198,922 141,831,986
Total assets	365,395,430
II Liabilities	
1.Current liabilities	212,082,826
2.Fixed liabilities	0
Total liabilities	212,082,826
Net assets	
Designated net assets (Amount from above allocated to basic funds) (Amount from above allocated to specified assets) General net assets (Amount from above allocated to basic funds) (Amount from above allocated to specified assets)	0 (0) (0) 153,312,604 (10,384,923) (113,248,141)
Total net assets	153,312,604
Total liabilities and net assets	365,395,430

Balance Sheet

					(Unit:Yen)
Account Assets	Fiscal2022	Fiscal2021	Fiscal2020	Fiscal2019	Fiscal2018
1.Current assets	199,226,388	254,130,362	222,468,974	258,839,185	190,765,896
2.Fixed assets	,,	,,,	, ,		, ,
Basic funds	10,384,923	10,384,923	10,384,923	10,384,923	10,384,923
Specified assets	10,384,923	90.300.000	90.300.000	90.300.000	90.300.000
Other fixed assets	17,834,811	18,127,253	18,755,152	19,258,580	18,915,926
Total fixed assets	129,053,762	118,812,176	119,440,075	119,943,503	119,600,849
Total fixed assets	129,000,702	110,012,170	113,440,073	119,940,000	119,000,049
Total assets	328,280,150	372,942,538	341,909,049	378,782,688	310,366,745
Liabilities					
1.Current liabilities	187,579,070	197,455,946	166,124,129	195,383,442	146,706,186
2.Fixed liabilities	0	0	0	0	0
	-	-	-	-	-
Total liabilities	187,579,070	197,455,946	166,124,129	195,383,442	146,706,186
Net assets					
Designated net assets	0	0	0	0	0
(Amount from above allocated to basic funds)	(0)	(0)	(0)	(0)	(0)
(Amount from above allocated to specified assets)	(0)	(0)	(0)	(0)	(0)
2.General net assets	140,701,080	175,486,592	175,784,920	183,399,246	163,660,559
(Amount from above allocated to basic funds)	(10,384,923)	(10,384,923)	(10,384,923)	(10,384,923)	(10,384,923)
(Amount from above allocated to specified assets)	(100,834,028)	(90,300,000)	(90,300,000)	(90,300,000)	(90,300,000)
Total net assets	140,701,080	175,486,592	175,784,920	183,399,246	163,660,559
Total liabilities and net assets	328,280,150	372,942,538	341,909,049	378,782,688	310,366,745

Balance Sheet

					(Unit:Yen)
Account Assets	Fiscal2017	Fiscal2016	Fiscal2015	Fiscal2014	Fiscal2013
1.Current assets	203,278,784	204,799,125	149,012,450	149,486,097	194,053,766
2.Fixed assets					
Basic funds	10,384,923	10,384,923	10,384,923	10,384,923	10,384,923
Specified assets	90,300,000	90,300,000	90,300,000	90,300,000	90,000,000
Other fixed assets	18,403,222	18,691,895	19,189,583	19,194,724	19,327,476
Total fixed assets	119,088,145	119,376,818	119,874,506	119,879,647	119,712,399
Total assets	322,366,929	324,175,943	268,886,956	269,365,744	313,766,165
Liabilities					
1.Current liabilities	152,607,906	133,287,676	87,154,127	77,339,049	112,166,363
2.Fixed liabilities	0	0	0	0	0
Total liabilities	152,607,906	133,287,676	87,154,127	77,339,049	112,166,363
Net assets					
Designated net assets	0	0	0	0	0
(Amount from above allocated to basic funds)	(0)	(0)	(0)	(0)	(0)
(Amount from above allocated to specified assets)	(0)	(0)	(0)	(0)	(0)
2.General net assets	169,759,023	190,888,267	181,732,829	192,026,695	201,599,802
(Amount from above allocated to basic funds)	(10,384,923)	(10,384,923)	(10,384,923)	(10,384,923)	(10,384,923)
(Amount from above allocated to specified assets)	(90,300,000)	(90,300,000)	(90,300,000)	(90,300,000)	(90,000,000)
Total net assets	169,759,023	190,888,267	181,732,829	192,026,695	201,599,802
Total liabilities and net assets	322,366,929	324,175,943	268,886,956	269,365,744	313,766,165

Statement of Changes in Net Assets

(Unit:Yen) Fiscal2023

•	(Unit:Yen)
Account I Changes in general net assets	Fiscal2023
1.Changes in ordinary profits	
(1) Ordinary profits	
Gains on investments of specified assets	1,284,210
Supporting membership fees	2,400,000
Operating revenue Contracts Grants Others	274,558,954 268,018,954 6,540,000 0
Contributions	2,000,000
Others	603,267
Total ordinary profits	280,846,431
(2) Ordinary expenses Research Directors' remuneration Salaries Statutory welfare expenses Travel expenses Office rent Conference expenses and interview honorarium Research fees Others	256,132,739 0 166,443,629 13,728,846 6,248,537 9,120,000 5,809,620 2,746,910 52,035,197
Management and general Directors' remuneration Salaries Statutory welfare expenses Office rent Tax due Interest costs Advisory and bank fees Membership expenses Outsourcing fees Others	28,548,652 5,040,000 4,557,960 4,576,282 2,880,000 3,050 1,980,030 2,800,239 1,500,000 600,000 4,611,091
Total ordinary expenses Current changes in ordinary profits prior to appraisal profit or loss Total appraisal profit or loss Current changes in ordinary profits	284,681,391 -3,834,960 12,414,113 8,579,153
2.Changes in extraordinary profits	
(1) Extraordinary profits	7,085,171
(2) Extraordinary expenses	0
Current changes in extraordinary profit	7,085,171
Current changes in general net assets before income taxes Income taxes Current changes in general net assets	15,664,324 3,052,800 12,611,524
Balance at beginning of the fiscal year in general net assets Balance at end of the fiscal year in general net assets	140,701,080 153,312,604
I Changes in designated net assets	
Current changes in designated net assets	0
Balance at beginning of the fiscal year in designated net assets Balance at end of the fiscal year in designated net assets	0
■ Balance at end of the fiscal year in net assets	153,312,604

Account I Changes in general net assets	Fiscal2022	Fiscal2021	Fiscal2020	Fiscal2019	(Unit:Yen) Fiscal2018
1.Changes in ordinary profits					
(1) Ordinary profits					
Gains on investments of specified assets	1,182,678	2,257,939	2,082,204	3,285,498	3,280,867
Supporting membership fees	2,700,000	2,700,000	2,800,000	3,000,000	3,100,000
Operating revenue	232,076,406	271,703,878	236,406,522	287,482,912	198,431,262
Contracts Grants	206,135,588 25,940,818	248,386,878 23,317,000	218,221,773 18,184,749	270,647,802 16,834,200	180,040,738 18,389,598
Others	0	0	0	910	926
Contributions	0	10,000	0	0	0
Others	573,356	573,453	574,731	579,923	590,988
Total ordinary profits	236,532,440	277,245,270	241,863,457	294,348,333	205,403,117
(2) Ordinary expenses					
Research Directors' remuneration	242,314,837 0	252,741,546 0	224,822,394	246,676,140 0	190,100,386 0
Salaries	174,875,765	180,834,407	161,527,902	175,466,566	118,774,397
Statutory welfare expenses	17,030,437	13,076,124	14,531,735	12,596,877	12,133,675
Travel expenses	4,828,827	1,240,949	757,457	10,750,253	10,080,157
Office rent Conference expenses and interview honorarium	11,352,001 2,028,500	11,192,533 2,869,900	11,160,000 3,931,000	11,160,000 2,692,617	11,160,000 3,627,000
Research fees	844,250	5,456,800	5,331,500	4,435,000	2,908,100
Others	31,355,057	38,070,833	27,582,800	29,574,827	31,417,057
Management and general	28,156,502	28,275,173	25,178,513	27,871,712	21,645,901
Directors' remuneration	6,000,000	6,000,000	6,000,000	6,000,000	0 402 044
Salaries Statutory welfare expenses	9,840,694 945,966	8,535,471 3,905,855	4,671,030 3,054,164	8,862,335 2,859,413	8,483,914 2,846,171
Office rent	1,200,000	1,200,000	840,000	840,000	840,000
Tax due	1,035,385	74,000	75,150	72,600	1,132,919
Interest costs	1,155,545	1,230,359	954,499	1,149,682	812,957
Advisory and bank fees	2,381,252	2,389,836	2,425,145	3,105,200	2,395,449
Membership expenses	1,430,000	1,430,000	1,280,000	1,446,667	1,580,000
Outsourcing fees	600,000	600,000	600,000	600,000	600,000
Others	3,567,660	2,909,652	5,278,524	2,935,815	2,954,491
Total ordinary expenses Current changes in ordinary profits prior to appraisal profit or loss	270,471,339 -33,938,899	281,016,719 -3,771,449	250,000,907 -8,137,450	274,547,852 19,800,481	211,746,287 -6,343,170
Total appraisal profit or loss	0	0	0	0	0
Current changes in ordinary profits	-33,938,899	-3,771,449	-8,137,450	19,800,481	-6,343,170
2.Changes in extraordinary profits					
(1) Extraordinary profits	77,087	3,873,121	523,124	0	244,706
(2) Extraordinary expenses	0	400,000	0	61,794	0
Current changes in extraordinary profit	77,087	3,473,121	523,124	-61,794	244,706
Current changes in general net assets before income taxes Income taxes	-33,861,812 923,700	-298,328 0	-7,614,326 0	19,738,687 0	-6,098,464 0
Current changes in general net assets	-34,785,512	-298,328	-7,614,326	19,738,687	-6,098,464
Balance at beginning of the fiscal year in general net assets Balance at end of the fiscal year in general net assets	175,486,592 140,701,080	175,784,920 175,486,592	183,399,246 175,784,920	163,660,559 183,399,246	169,759,023 163,660,559
Changes in designated net assets					
Current changes in designated net assets	0	0	0	0	0
Balance at beginning of the fiscal year in designated net assets Balance at end of the fiscal year in designated net assets	0	0	0	0	0
■ Balance at end of the fiscal year in net assets	140,701,080	175,486,592	175,784,920	183,399,246	163,660,559
	, ,	5,,	5,. 5 1,020		

Statement of Changes in Net Assets					(Unit:Yen)
Account I Changes in general net assets	Fiscal2017	Fiscal2016	Fiscal2015	Fiscal2014	Fiscal2013
Changes in ordinary profits					
(1) Ordinary profits					
Gains on investments of specified assets	2,935,268	2,089,446	1,031,737	1,866,970	1,381,474
Supporting membership fees	3,100,000	3,300,000	3,800,000	4,100,000	4,100,000
Operating revenue Contracts Grants	181,431,661 163,879,240 17,432,925	236,361,799 231,682,303 4,610,000	167,345,886 161,628,885 5,546,702	170,394,154 165,639,380 4,583,000	197,055,115 192,569,256 4,355,000
Others	119,496	69,496	170,299	171,774	130,859
Contributions	0	0	0	0	1,000,000
Others	590,292	558,947	593,105	562,796	822,342
Total ordinary profits	188,057,221	242,310,192	172,770,728	176,923,920	204,358,931
(2) Ordinary expenses	100 110 117	044404545	400 504 500	100 110 150	400 000 404
Research Directors' remuneration	192,412,447 0	214,401,515 0	166,594,593 0	182,413,159 0	180,232,184 0
Salaries	126,357,857	142,170,153	106,566,607	113,504,613	103,765,983
Statutory welfare expenses Travel expenses	13,765,864 17,473,846	11,920,308 12,306,656	11,750,916 5,607,337	11,837,162 8,110,645	7,210,739 8,223,010
Office rent	11,160,000	11,160,000	11,160,000	11,160,000	11,160,000
Conference expenses and interview honorarium	3,333,100	3,303,561	1,848,300	5,088,000	3,815,497
Research fees	3,235,112	8,314,915	5,615,500	4,136,300	6,252,543
Others	17,086,668	25,225,922	24,045,933	28,576,439	39,804,412
Management and general Directors' remuneration	16,784,055 0	18,987,071 0	16,374,301 0	4,370,468 0	4,449,432 0
Salaries	5,733,257	8,177,041	8,652,639	2,212,510	2,180,570
Statutory welfare expenses	878,673	1,390,585	1,469,889	217,937	10,469
Office rent	840,000	840,000	840,000	840,000	840,000
Tax due	949,657	74,600	514,631	7,744	9,685
Interest costs	772,951	905,065	265,292	18,372	45,393
Advisory and bank fees	2,736,547	2,484,931	1,443,538	270,382	261,829
Membership expenses	1,580,000	1,550,000	697.500	155,000	155,000
Outsourcing fees	600,000	600,000	600,000	45,850	95,900
Others	2,692,970	2,964,849	1,890,812	602,673	850,586
Total ordinary expenses				186,783,627	
Current changes in ordinary profits prior to appraisal profit or loss Total appraisal profit or loss	-21,139,281 0	8,921,606 0	-10,198,166 0	-9,859,707 0	19,677,315 0
Current changes in ordinary profits	-21,139,281	8,921,606	-10,198,166	-9,859,707	19,677,315
2.Changes in extraordinary profits					
(1) Extraordinary profits	10,037	233,832	0	0	0
(2) Extraordinary expenses	0	0	95,700	0	0
Current changes in extraordinary profit	10,037	233,832	-95,700	0	0
Current changes in general net assets before income taxes	-21,129,244	9,155,438	-10,293,866	-9,859,707	19,677,315
Income taxes Current changes in general net assets	0 -21,129,244	0 9,155,438	0 -10,293,866	0 -9,859,707	0 19,677,315
Balance at beginning of the fiscal year in general net assets Balance at end of the fiscal year in general net assets	190,888,267 169,759,023	181,732,829 190,888,267	192,026,695 181,732,829	201,599,802 191,740,095	181,922,487 201,599,802
I Changes in designated net assets					
Current changes in designated net assets	0	0	0	0	0
Balance at beginning of the fiscal year in designated net assets	0	0	0	0	0
Balance at end of the fiscal year in designated net assets	_		_		-
■ Balance at end of the fiscal year in net assets	169,759,023	190,888,267	181,732,829	191,740,095	201,599,802